#### A Case for Alliancing

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# **City RailLink**

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#### Overview...

Update on CRL

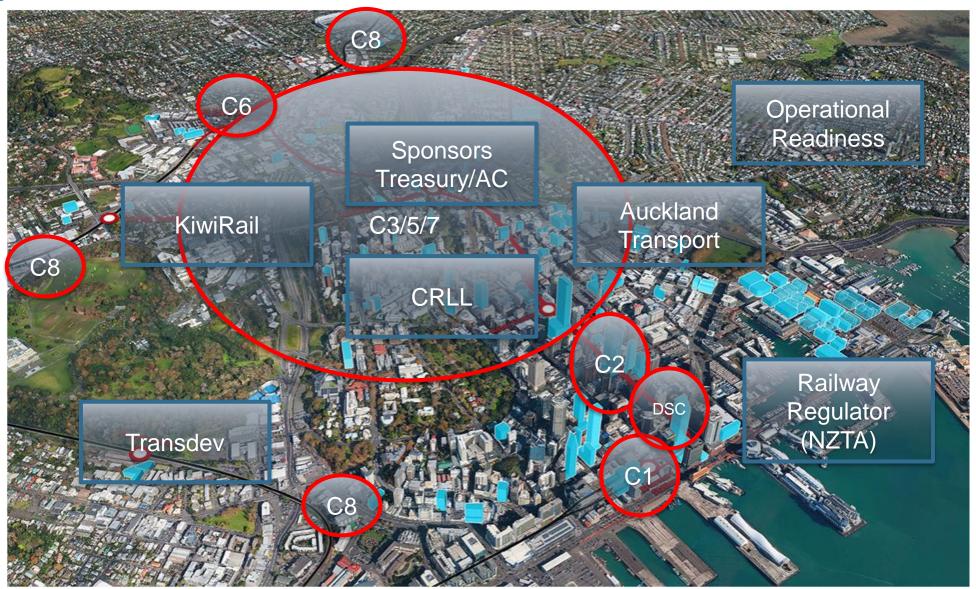
Critical Project Success Factors

Lessons from CrossRail

How may Alliances be able to help

Challenges to Alliances

# City Rail Link



## Critical Mega-Project Success Factors...

#### Lessons from CrossRail

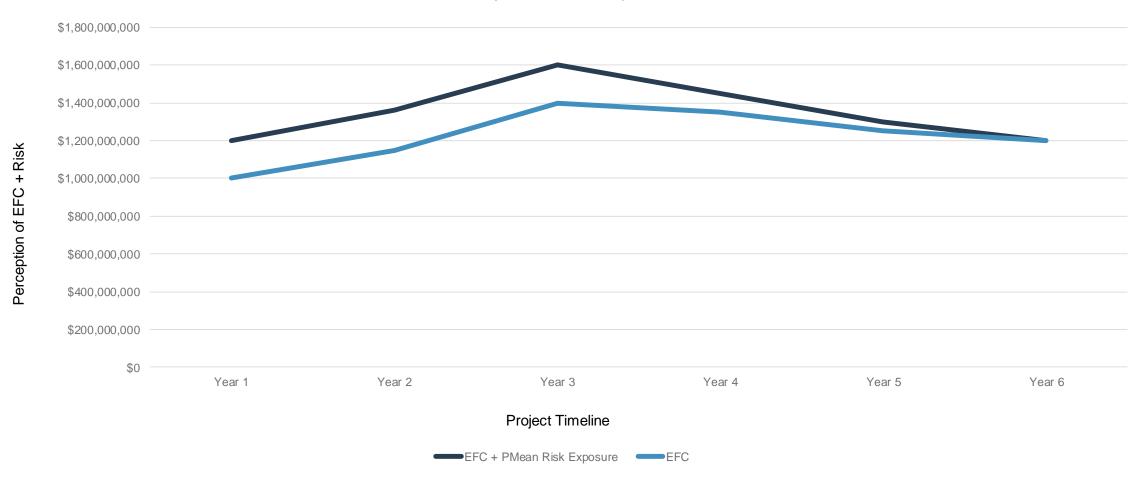
- CrossRail Treasury Report
- CrossRail Client Report

 The Contractor mislead the client team and sponsors as to the real progress, status and challenges of the project.

NO SELF-AWARENESS

#### The Problem...





## How may Alliances Help?

If we agree that there is a communications issue...what is the

best form of contract to break this down?

- Open book/transparency
- Best for project decisions
- Focus on problems rather than on who pays
- Collaborative Culture
- Risk Ownership



## Challenges with Alliances...

What if the procurement got it wrong?

No emphasis on spend, how is the contractor incentivised?

Are Client people seen as equals in the Alliance?

Once we have finished having a big cuddle...

Collaborative culture doesn't require an Alliance.

Questions...